

SOM Distilleries and Breweries Limited

Corporate Presentation
August 2023



Safe Harbor



This presentation contains "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to SOM Distilleries and Breweries' future business development and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors, many of which are beyond our control could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Except as required by applicable regulations or by law, SOM Distilleries and Breweries does not undertake any obligation to publicly update or review any forward looking statements to reflect future / likely events or circumstances.

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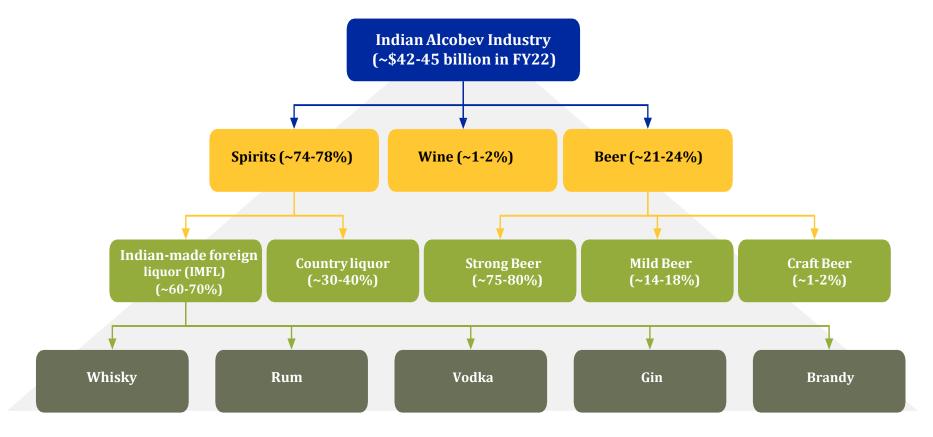
2 Company Overview

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Industry Overview

India 3rd Largest Alcobev Market Globally





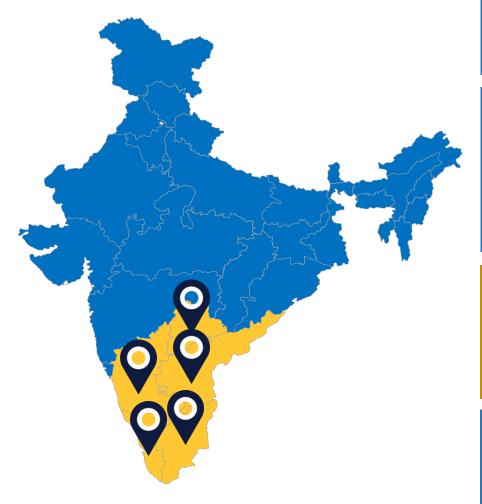


- The Indian alcobev market is the third largest market globally in terms of value and is one of the fastest growing markets. The manufacturing ecosystem includes brand owners, contract manufacturers including distillers, breweries and bottlers.
- Under the beer segment, strong beer contributes to 75-80% of the market.
- Based on pricing, the alcobev industry is classified into various segments such as Popular, Prestige, Premium and Luxury.

Industry Overview

India's Geography wise Alcohol Consumption Pattern







In India, IMFL and beer constitute majority (~85-90%) of the alcobev industry in terms of value.



While IMFL consumption is tilted towards southern states, beer consumption is higher in the northern and central states. Conducive weather conditions in southern states support steady IMFL consumption. Long and hot summers in the northern and central states support high consumption of beer in these regions.



The southern states comprising Kerala, Telangana, Karnataka, Tamil Nadu and Andhra Pradesh account for 40-50% of the total alcohol consumption. Other high consumption states include West Bengal, Odisha, Delhi, Haryana and Punjab.

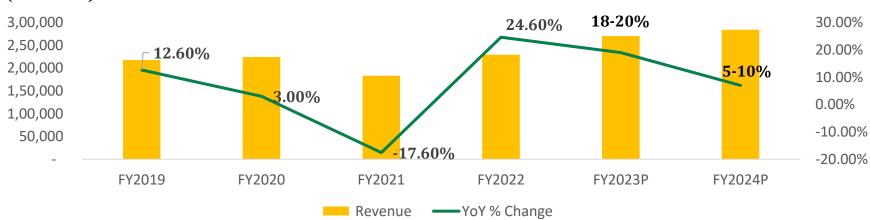


Despite being the third-largest market globally, per capita consumption of alcohol in India is one of the lowest at 5-6 litres per annum, compared to 7-10 litres in countries such as China, the US, East Asia and Pacific.

Industry Overview Healthy Growth Expected









Despite healthy YoY growth of 11.8% in revenues in 9M FY2020, Covid-19 impact during Q4 FY2020 led to a relatively moderate revenue growth of 3.0% in FY2020. While the industry was severely impacted in FY2021, revival in demand, increasing premiumization and low base of FY2021 had led to a strong growth of 24.6% in FY2022.



Industry revenues are likely to grow at \sim 18-20% in FY2023 and \sim 5-10% in FY2024, led by healthy volume growth in addition to improving contribution of prestige and premium brands to the overall revenues. In FY2023, majority portion of the popular segment brands (which contrib

Industry Overview Recent Industry Trends

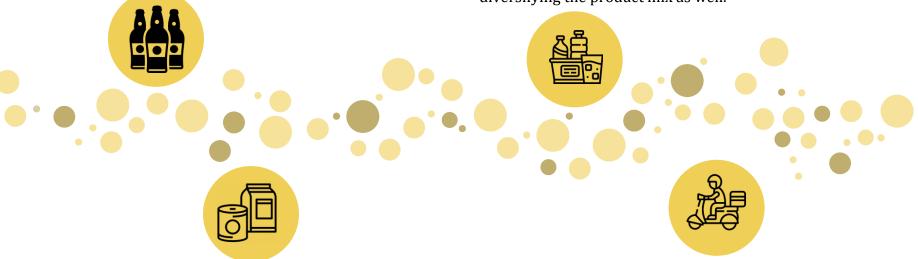


Premiumization

Consumers are shifting their preference towards premium and elite products, including rising demand for scotch whiskies, craft beer among others.

Ready to mix, low alcohol variants and hybrid beverages

The alcobev players are undertaking product innovation, to cater to the changing needs of the customers including healthier social drinking & convenience for at home drinking, thereby diversifying the product mix as well.



Consumption in Small Cans & Packs

Alcobev companies are selling products (including premium brands) in small volume cans and easy to carry hipster/tetra packs, to meet consumer requirements

Online Delivery

With increased home consumption of alcobev during the pandemic, online deliveries have aided demand to a certain extent Some states such as Assam, West Bengal, Odisha, Chhattisgarh, Meghalaya, Delhi and Pune (Maharashtra) have allowed online deliveries over the last two to three years

Industry Overview Key Growth Drivers









Increase in young-adult demographics with >65% population under 35



Growing accessibility of alcobev products



Urbanisation and change in societal perspective with exposure to western cultures



Rise in consumer demand for premium/luxury brands

Industry Overview

An expected shift in the Indian beer market



Highly regulated industry with state-specific pricing policies

The Central and state governments impose restrictions on production, transfer, sale and distribution and marketing of alcobev.

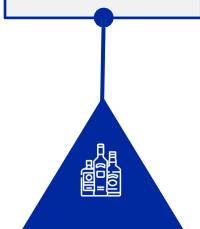
Further, high inter-state duties impel national alcobev companies to set up owned or contract manufacturing facilities in each state.

Alcobev manufacturers remain exposed to numerous regulations, including states' control on pricing. Any delay in price hikes can impact the profitability of the market players during a period of input price increases.

Alcobev consumption also remains sensitive to measures like imposition of statewide bans, increase in legal drinking age, among others.

Most states had imposed Covid cess/excise duty on alcobev to offset the revenue loss during the lockdowns. However, majority of the states reversed additional taxes with revival in demand, post lifting of lockdown restrictions.

In the recent past, there have also been progressive changes like route to market change from government-controlled outlets to private outlets and slashing of import duties on alcobev in certain states.











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Company Overview



SOM Distilleries: The only listed company with both Beer & IMFL portfolio in India

- SOM Distilleries and Breweries Limited (SDBL) is based in Bhopal and is one of the leading alcoholic beverages manufacturers in India
- SDBL is primarily engaged in production of beer and blending and bottling of IMFL
- Offers a broad line of products at every price point to cater to varied preferences of the consumers. The product portfolio consists of various options across beer, rum, brandy, vodka and whisky
- The Company has three key millionaire brands (sales more than 1 mn cases per annum) – Hunter, Black Fort and Power Cool
- Launched Woodpecker Wheat Beer, India's first filtered wheat beer in FY2020
- New products introduced with seasonal themes to increase consumer traction and engagement –flavors of RTD drinks

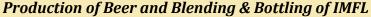


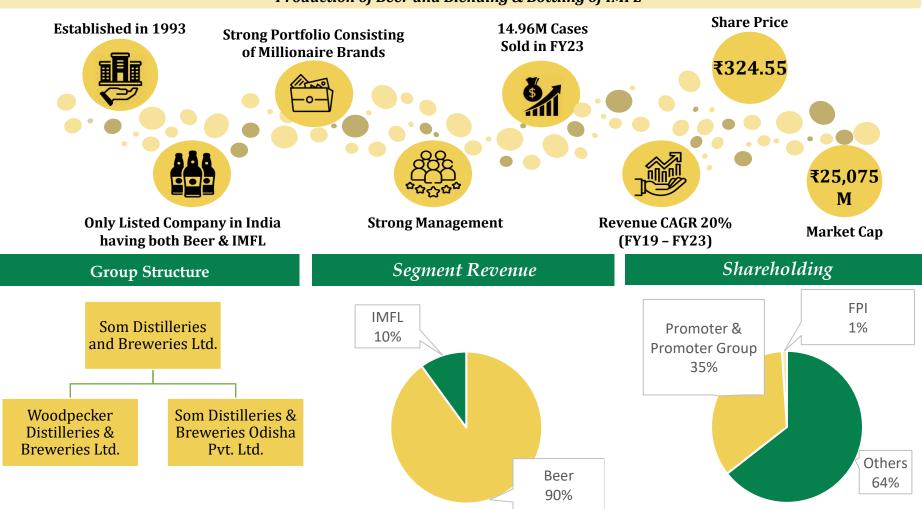


Company Overview



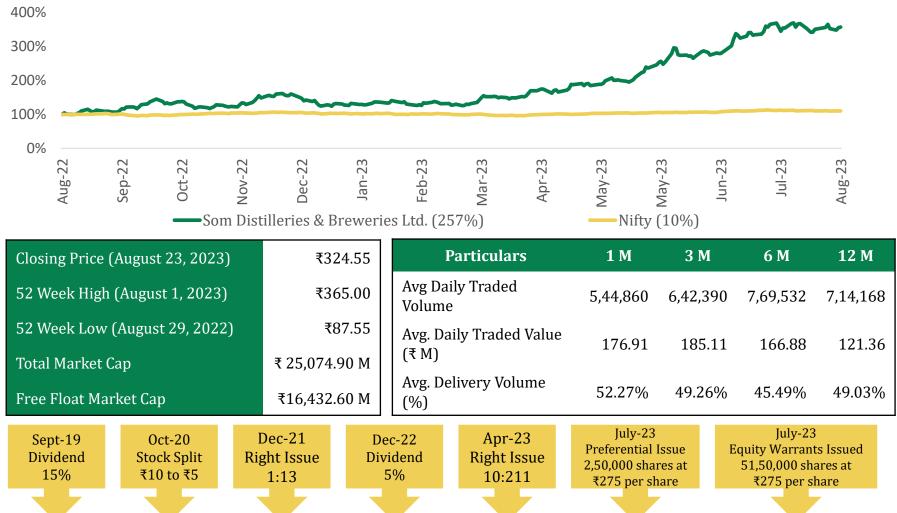
Leading Alcoholic Beverage Manufacturer in India





Stock Performance





The Company has Significantly Outperformed the Market

Awards & Accolades

















Winner of Monde Selection Quality Award - Hunter

Best CSR Award by Spiritz

Awarded fastest growing company by INDSPIRIT

Winner of Monde Selection Quality Award - White Fox

Winner of Monde Selection Quality Award -Milestone Blue

Winner of AsiaStar Ranked 86th by Inc. 500

Awarded
Excellence for
Smart
Innovation by
Innovative 100

Featured in "Forbes Top 200 best under billion sales" in Asia Pacific

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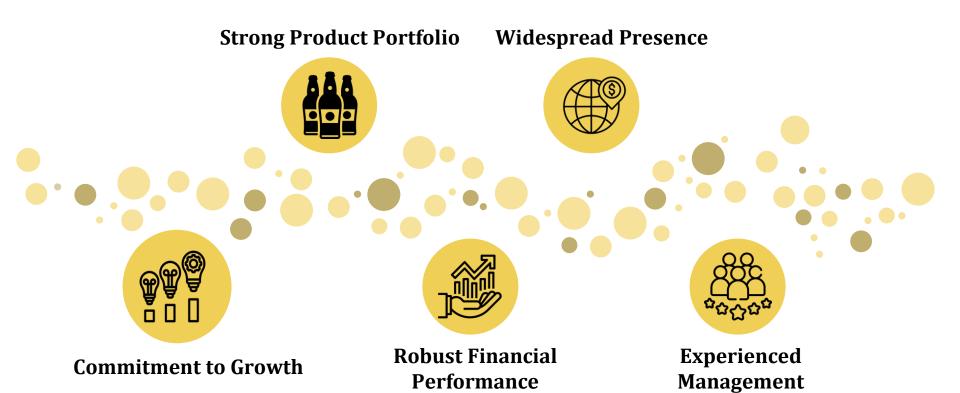
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Key Investment Highlights





Strong Product Portfolio (1/2)



Beer Portfolio

Beer Brands

Hunter Super Strong Premium Beer Power Cool Super Strong Beer Black Fort Super Strong Beer Legend Premium Lager Beer Woodpecker Lager Beer



IMFL Portfolio

Whisky

Pentagon Gold Edition Whisky
Legend Premium Whisky
2Ist Century Pure Malted Whisky
GS Genius Whisky
Gypsy Whisky
Sunny Malted Whisky
Milestone 100 premium Whisky
Super Master Whisky

Vodka

Blue Chip Vodka White Fox Vodka White Fox Refresh (RTD)

Rum

Black Fort XXX Rum Gypsy Rum Sunny Rum



Diversified Portfolio Creates Synergy & Mitigates the Impact of Seasonality

Strong Product Portfolio (2/2)



Three Millionaire Brands



FY19

FY20

- Mainstream Segment
- Launched in 1995
- Alcohol Content of 6-8%



FY22

FY21

Black Fort

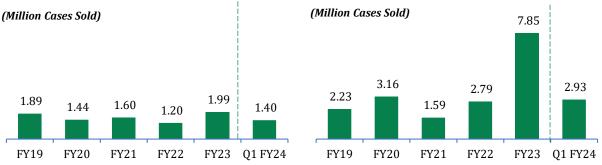


- Regular Segment
- Launched in 1994
- Alcohol Content of 6-8%

Power Cool



- Regular Segment
- Launched in 2011
- Alcohol Content of 6-8%



Growth driven by Strong Demand for the Company's Products & the Company's Focus on Quality

Genius Prestige Whiskey

FY23 Q1 FY24

enjoyed a market share of 46% in Karnataka within 3 months of its launch.

Woodpecker

India's first filtered wheat beer, launched in Bengaluru, Madhya Pradesh & Canteen Stores

The Company has not only maintained its Market Position, but also aims to Continuously Re-Innovate their Existing Portfolio to Cater to Changing Customer Taste

Widespread Presence (1/2)

National Presence



High Market Penetration

States accounting for ~94% of Business SDBL's Market Share in the State









Madhya Pradesh

Karnataka

Odisha

Delhi

Presence Across the Country

Company set to invest ₹300 Cr in a new unit in Maharashtra / UP / Andhra Pradesh / Rajasthan / Tamil Nadu

Company received permission for supply of beer & IMFL to Rajasthan

Expanded Market Presence in Delhi & Uttar Pradesh

Entered Rajasthan & Jharkhand

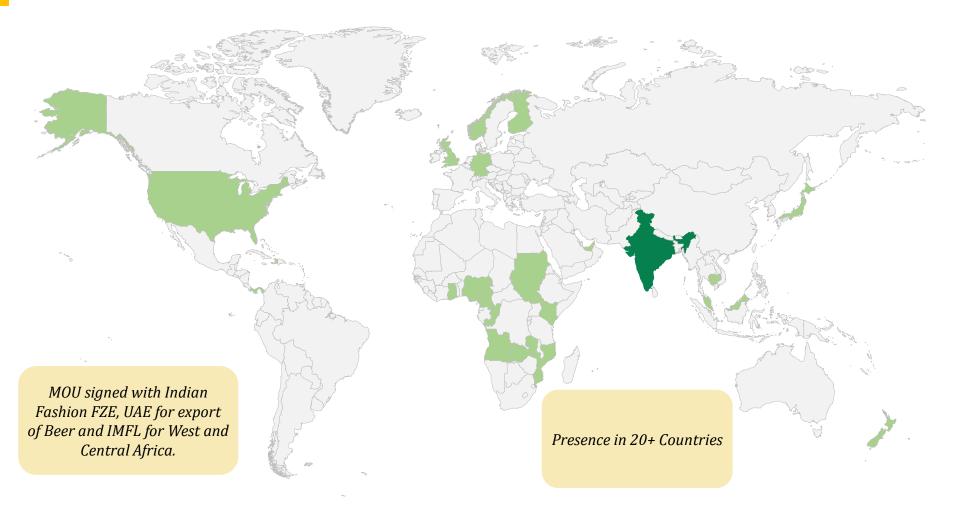
Post Capacity Expansion, will cater to markets of Kerala & Pondicherry

The Company Places Strong Emphasis on Expanding its Network & Scale of Operations

Widespread Presence (2/2)

International Presence





The Company is Focused on Expanding its Export Portfolio

Commitment to Growth (1/2)





Strategic tie up with Carlsberg for the Odisha Plant, leading to better capacity utilization



Strategic tie up with Radico Khaitan Ltd for their IMFL & RTD Brands production at Karnataka Plant



MOU signed with Indian Fashion FZE, UAE for export of Beer and IMFL for West and Central Africa.



Permission received to supply beer & IMFL in Rajasthan



Commercial production started at the newly expanded canning facility at Bhopal Plant.



Commercial Production started at the newly expanded facility at Hassan, Karnataka Plant.



Set to invest ₹300 crores in new unit in Maharashtra / UP / Andhra Pradesh / Rajasthan / Tamil Nadu



Acquired brewery plant in Odisha in 2018 which accounted for \sim 9-10% of FY23 revenue.



Adding 6 Million cases capacity in Karnataka

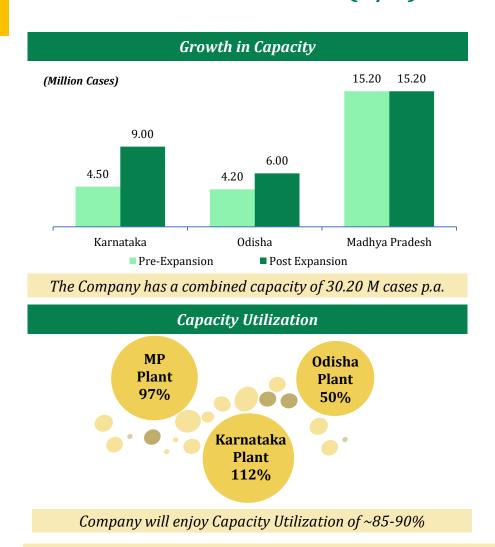


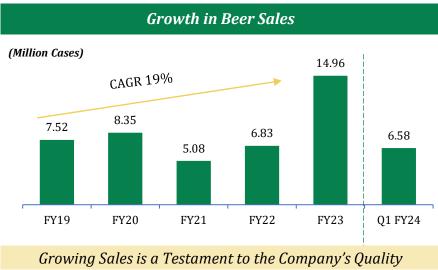
Committed to bringing down the cost of debt and repaying the existing debt.

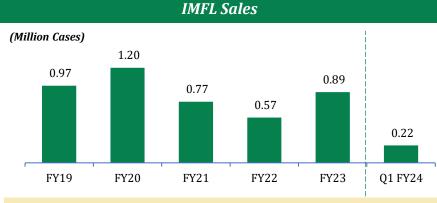
Oriented towards Growth
The Company is Well-Positioned to Capture the Growing AlcoBev Market

Commitment to Growth (2/2)







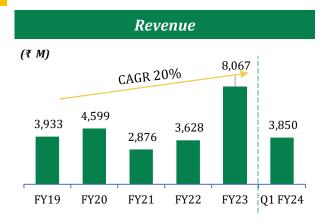


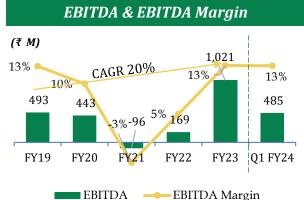
IMFL Sales constitutes ~10% of the Company's Revenue

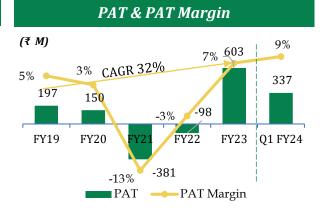
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Robust Financial Performance





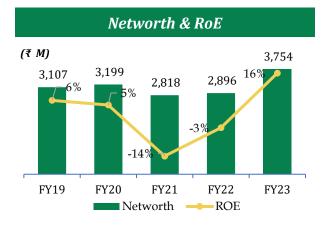




Significant YoY growth of 122% in FY23.

Remarkable YoY growth of 504% & EBITDA Margin Improvement seen in FY23 Post Pandemic PAT recovery and Extraordinary Growth leading to a PAT of ₹603M for FY23

Debt & Debt Equity Ratio



Capital Employed & RoCE 14% (₹ M) 6% 9% 6.176 5,188 4,869 4,595 4.597 FY19 FY20 FY21 FY22 FY23 Capital Employed ---ROCE

(₹ M) 0.62 0.63 0.68 0.65 0.48 1,989 1,779 1,973 1,488

Notable growth & recovery in ROE which stood at 16% for FY23.

Significant growth & recovery in RoCE, which stood at 14% for FY23.

Improvement in the company's ability to meet its debt obligations as the net debt to EBITDA ratio improved from 9.59x in FY22 to 2.22x in FY23

FY21

FY22

——Debt Equity Ratio

FY23

FY19

FY20

■ Debt

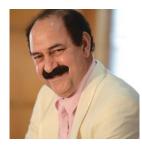
Experienced Management





Jagdish Kumar Arora *Chairman & Managing Director*

His vision as the founder and leadership skills continue to shape the success Som is achieving in innovative and sustainable development.



A.K. Arora
Deputy Managing Director

An exceptional technocrat and executive, he is an MBA and in-charge of the commercial and purchase processes at Som.



Deepak Arora

Chief Executive Officer

His skill lies in managing and streamlining operations, launching new products and exploring new business opportunities. He is an MBA from ISB.



Nakul Sethi *Executive Director -Finance & Strategy*

He has an experience of over 2 decades in investment banking and with Corporates having worked in India, Australia and the Middle East. He has been with the group for the last 12 years.



Diwakaran Suryanarayana

Chief Operating Officer

With over 3 decades of experience across the likes of Union Carbide, Pepsico, United Breweries, SAB Miller, he has contributed significantly to the consumer centric approach and growth at Som, especially in the Southern markets.

Management team's in-depth understanding of market demand and consumer preferences has enabled the Company to grow its business

